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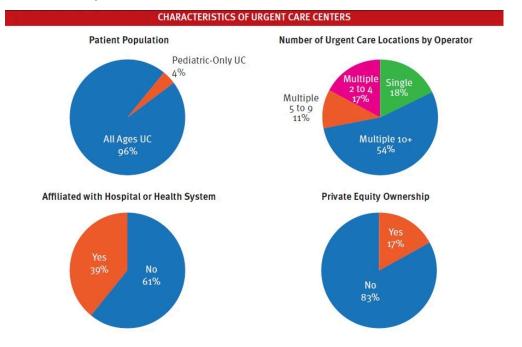


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SIZE AND OWNERSHIP OF U.S. URGENT CARE CENTERS

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As of September, 2024, there are a total of 14,245 urgent care centers in the United States, according to National Urgent Care Realty data. The charts above break down the footprint of urgent care centers by hospital affiliation, number of locations per operator, ages seen, and setting.

From the data:

- 96% of urgent care centers treat all ages, whereas 4% specialize exclusively on pediatric populations
- 39% of urgent care centers are affiliated with a hospital or health system, while 61% are unaffiliated
- 18% of urgent care centers are single unit operations, while 82% are part of multi-unit footprints
- 17% of urgent care centers have received investment from private equity portfolios, whereas 83% have not

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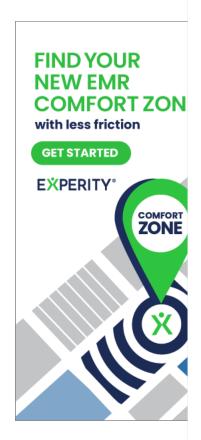


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