DIFFERENTATION IN THE SEA OF SAMENESS

Strategies for Start-Up and Ongoing Success in an Increasingly Crowded Urgent Care Marketplace

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What Business Are You In?



Merely delivering a "service" makes for a commodity provider that by definition has no brand loyalty and no competitive advantage.

Success in urgent care requires resolving the medical problem that is the reason for the patient's visit—efficiently and courteously—in a way that creates a *positive emotional connection* with the patient.

Value of Positive Patient Experiences

- Urgent care is in the "patient satisfaction" business—in consumer eyes *comparable to* retailers, restaurants, banks and other service providers.
- Long-term success requires capturing *repeat business* and generating *positive word of mouth*.
- Patients evaluate the *quality* of their urgent care visits based on *clinical outcomes* and their *feelings about the experience*.
- Patients who don't like the experience provided, don't value it, or don't think it meets their needs or expectations won't come back.









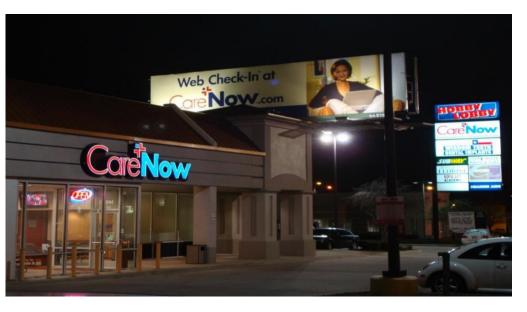








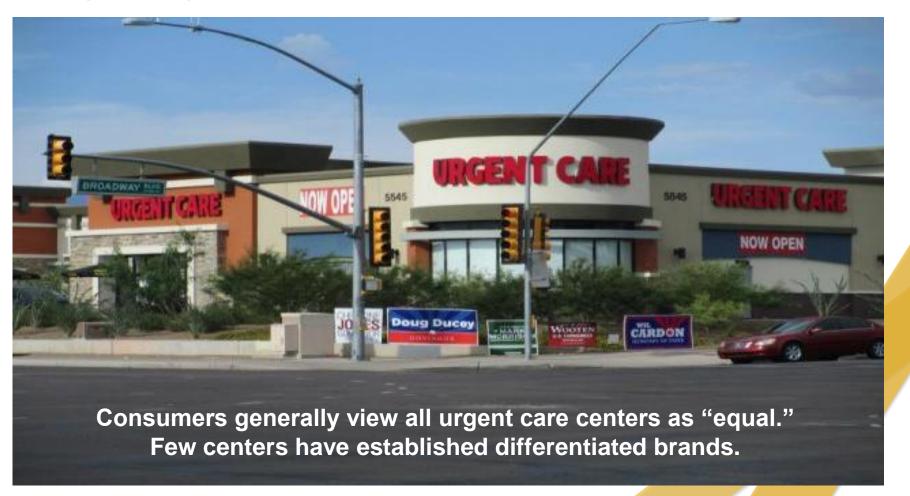
Mastering the "Retail Elements" of Urgent Care



Consumer-driven venue for low-acuity medical services recognized for:

- High-traffic, high visibility locations
- Extended evening and weekend hours
- Walk-in, on-demand convenience
- Short waits with rapid throughput
- Lower cost than the ED
- Customer service emphasis

The Sea of Sameness



Differentiation in Retail











Differentiation in Retail, cont'd.









What Patients Want and Expect







Focus on Throughput: Practicing Urgent Care Medicine, Maximizing Provider Efficiency, Reducing Non-Value Added Activities

Forecasting Model Components

- Households or Establishments
- Population or Employees
- Demographics or SIC Codes
- Propensity to Utilize Services

Density:
Trade Area Factors

- Retail Adjacencies/Draw
- Signage Visibility
- Traffic Counts/Accessibility
- Aesthetics

- Operating Hours
- Medical Providers/Training
- Equipment/Capabilities
- Customer Service

Site:
Real Estate Factors

Operations: Delivery Factors

Marketing: Limiting Factors

Volume Projection

Historic Urgent Care Demographics





Growing Suburbs of Major Metro Areas



College Graduate Age 35-54



Employer-Provided Health Insurance

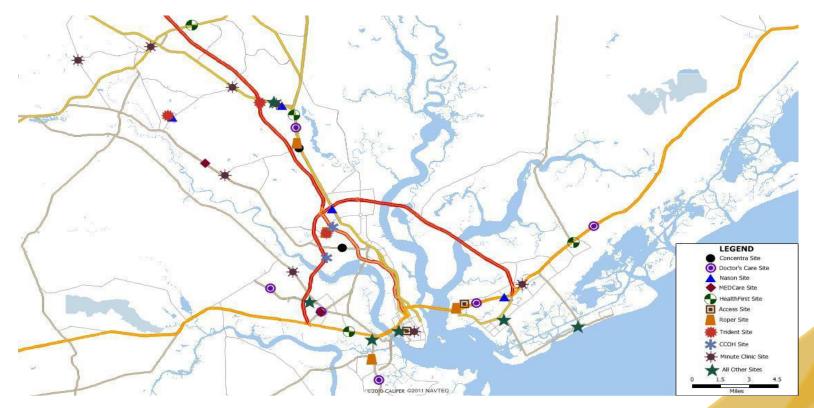


Owner-occupied Single Family Housing



Household Income \$50,000 to \$100,000

Saturation of Major Markets



Charleston, SC Population: 127,000 (664,000 in MSA)
Number of Urgent Care Centers: 44

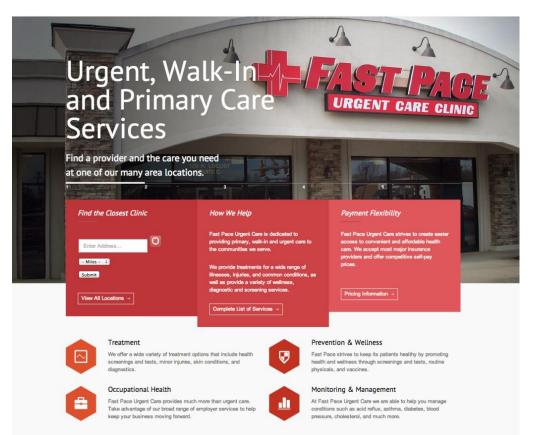
Fast Pace: Focus on Rural Markets





Services

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Urgent Care Retail Adjacencies









Urgent Care Retail Adjacencies, cont'd.









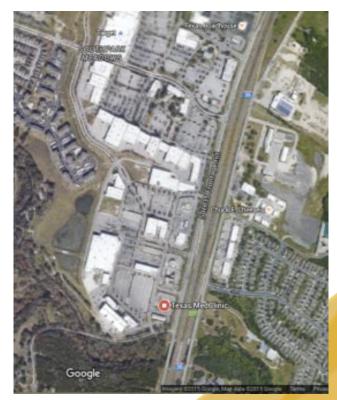


Traffic Counts and Signage Visability



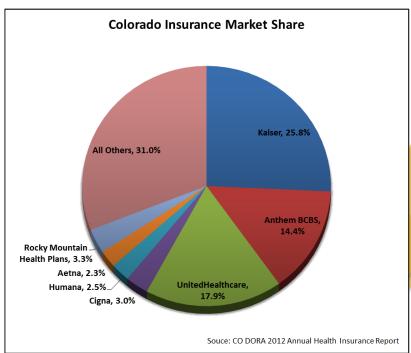






Payer Penetration/Contract Availability



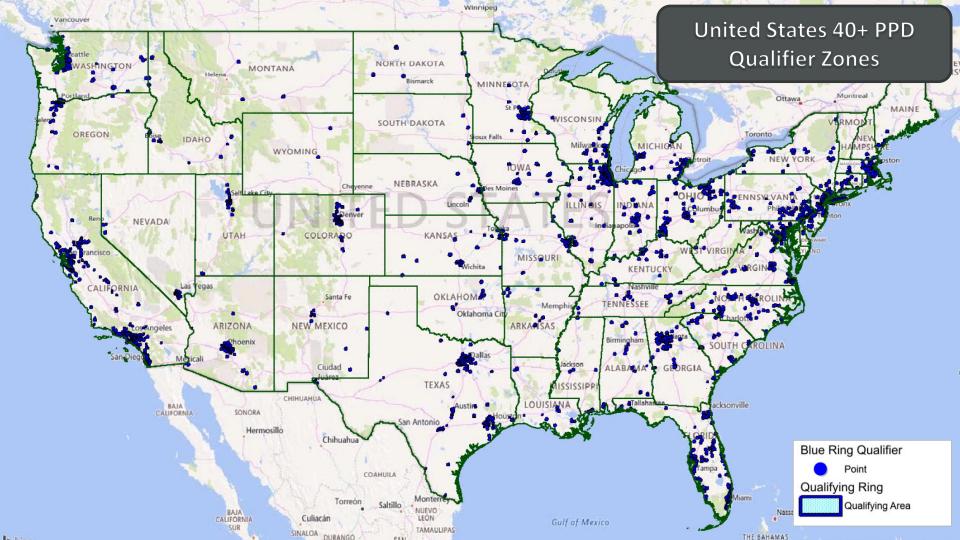


Natural and Psychological Barriers

- Political Boundaries (City/County/School District Lines)
- Retail Trade Areas
- Socio-demographic Changes
 - Gentrification
 - Economic and Ethnic Segregation
- Major Freeways, Cross-Streets
- Traffic and Commuting Patterns
- Construction/Changes to Traffic/Commuting Patterns
- Lakes/Rivers, Mountains, Parks, Cemeteries, Golf Courses, etc.



Site Selection Case Study: Columbus, Ohio



Ohio 40+ PPD Qualifier Zones

drian

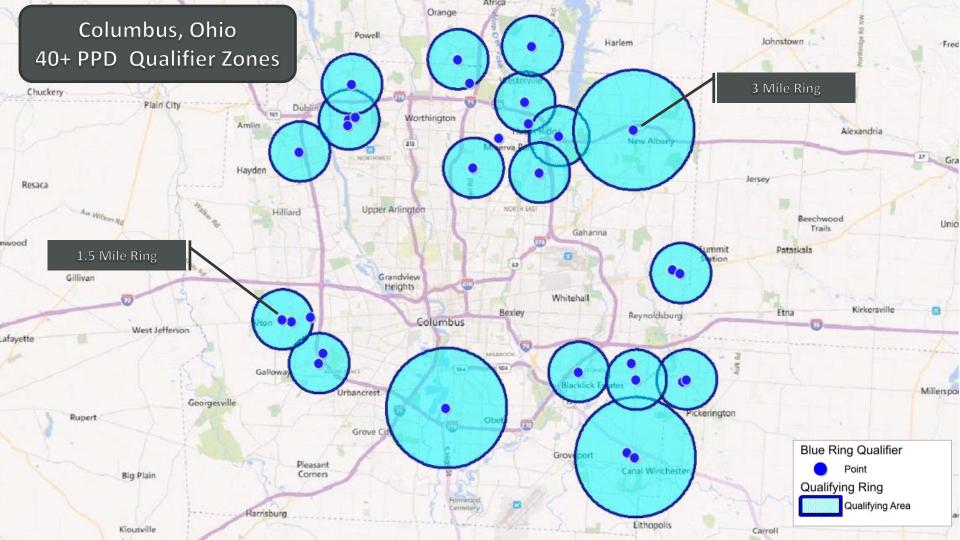
Wauseon Bowling Green Hickaville (24) Fostoria Willard Ottawa Bluffton Van Wert Upper Sandusky Kenton Salineville Loudoriville Millersburg New Philadelphia Bellefontaine Newark Zanesvill Barnesville eynoldsburg Crooksville Trotwood McConnelsville innersville Washington Court House Middleboume Nelsonville Glenville West Union Portsmouth Falmouth Owenton Flemingsburg

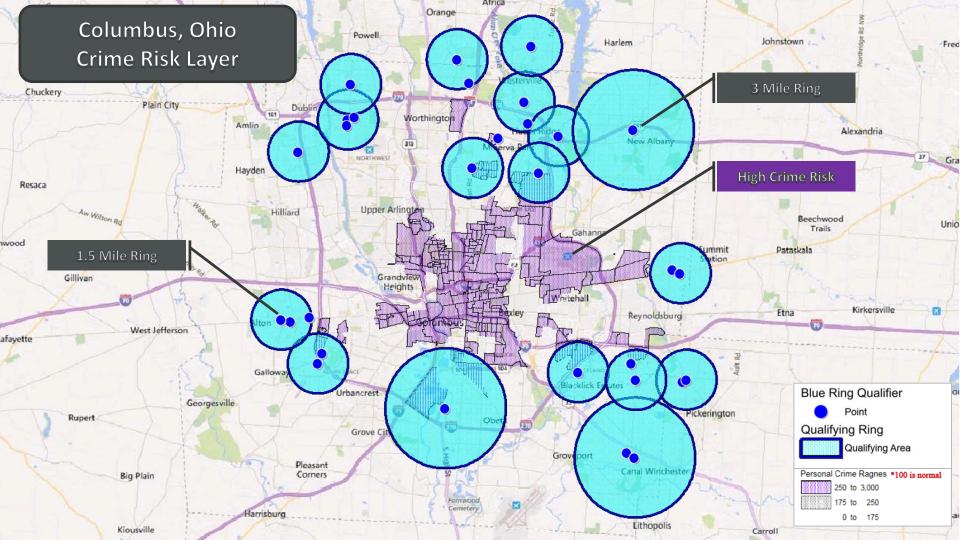
Depicted Zones:

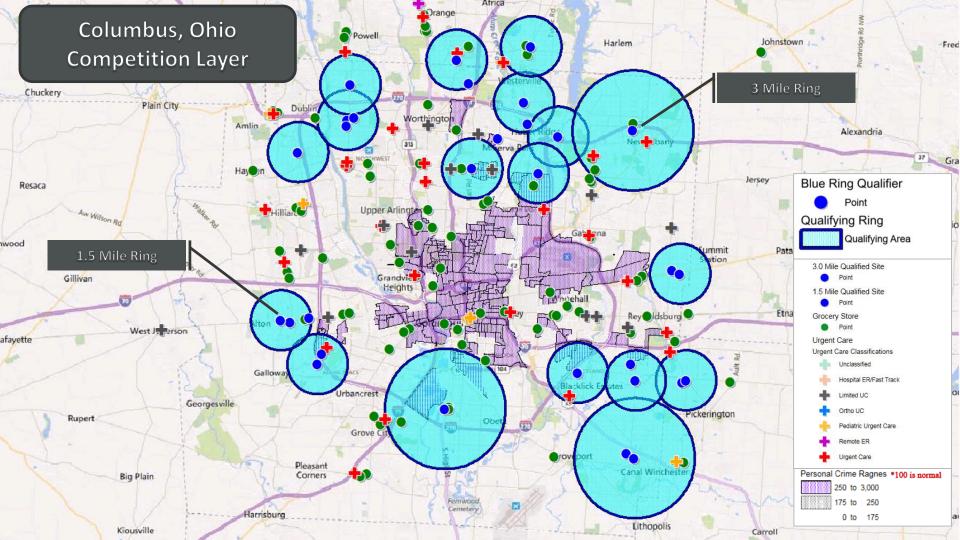
1.5 Mile (Urban)
3.0 Mile (Suburban)

Blue Ring Qualifier
Point
Qualifying Ring
Qualifying Area

Qualifier Zones are determined based on the population in a 10 minute drive time around the subject site







Contact Information



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